

EXHIBIT C

Letter Dated November 3, 2006
From DTSC to ISOCI
Regarding Closure Cost Estimate for
Existing Units



Alan C. Lloyd, Ph.D.
Agency Secretary
Cal/EPA



Department of Toxic Substances Control

1011 North Grandview Avenue
Glendale, California 91201



Arnold Schwarzenegger
Governor

November 3, 2005

Mr. John Shubin
Industrial Service Oil Company Inc.
1700 South Soto Street
Los Angeles, California 90023

CLOSURE COST ESTIMATE FOR THE INDUSTRIAL SERVICES OIL COMPANY
INC., EPA ID CAD099452708

Dear Mr. Shubin:

As part of an action item resulting from the meeting of October 31, 2005, attached please find a spreadsheet similar to the previous one that was sent to you on September 26, 2005. This spreadsheet represents a revised DTSC Closure Cost Estimate (CCE) which is intended to reflect the changes that were discussed in the meeting. The revised CCE amount is \$1,458,991.00.

Please review this spreadsheet and provide any comments you may have concerning the CCE.

If you have any questions regarding this letter, please call me at (818) 551-2922.

Sincerely

//original signed by//

Allan Plaza, P.E.,
Unit Chief
Southern California Permitting and Corrective Action Branch
Hazardous Waste Management Program

Attachment

cc: see next page

Mr. John Shubin
November 3, 2005
Page 2

cc: Ms. Claudia Bohorquez, Esq.
3500 West Olive Avenue, Suite 300
Burbank, California 91505

Mr. Anu Sood, P.E., R.E.A., C.P.P.
EP Consultants
6520 Seacove Drive
Rancho Palos Verdes, California 90275

Mr. Romeo E. Ricarte, Jr.
EP Consultants
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Rancho Palos Verdes, California 90275

Mr. Michael Kiger, President
Target Marketing Insurance, Inc.
2500 Via Cabrillo Marine
Suite 306
San Pedro, California 90731

Mr. Jose Kou, P.E., Chief
Southern California Permitting and Corrective Action Branch
Hazardous Waste Management Program
Department of Toxic Substances Control
1011 North Grandview Avenue
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Ms. Debra Schwartz
Staff Counsel
Department of Toxic Substances Control
1011 North Grandview Avenue
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Mr. Steve Rounds, P.E.
Southern California Permitting and Corrective Action Branch
Hazardous Waste Management Program
Department of Toxic Substances Control
1011 North Grandview Avenue
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sure Cost Estimate for the Existing ISOCI Facility

Field Activities	Total		Tank 21	Tank 22	Tank 23	Tank 24	Tank 25	Tank 26	Tank 27	Tank 100	Tank 200	Tank 300	Tank 400	Tank 500	Tank 600	Tank 700	Tank 40	Tank 41	Tank 42	Tank 43	Tank 50	Tank 4&5	Tank 47	Total			Total	
	Volume	Unit	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty	Qty		Unit	Unit Cost		
Tank System Purging																												
Cost of Dry Ice			422	467.1	467.1	422	422	422	422	1066.4	1066.4	1066.4	1066.4	1066.4	1066.4	1066.4	305.4	305.4	292.9	292.9	93.1	64.4	93.1	11956.2	lbs	2.13	\$25,467	
Labor Cost			7	7.5	7.5	7	7	7	7	17.5	17.5	17.5	17.5	17.5	17.5	17.5	5	5	5	5	1.5	1.5	1.5	197	hrs	67.03	\$13,205	
Pipe Flushing (Labor & Equipment)			1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	21	hrs	129.56	\$2,721	
Decontamination (Labor & Equipment)																												
Tanks	33372	ft²	58	61.5	61.5	58	58	58	58	96.5	96.5	96.5	96.5	96.5	96.5	96.5	45.5	45.5	45.5	45.5	24.5	20	24.5	1339.5	hrs	75.49	\$101,119	
Heavy Equipment																											\$2,865	
2nd Containment	23501	ft²																						940	hrs	75.49	\$70,961	
Transportation¹																												
Liquids (Oil, Oilywater, Glycol)	716088	gal																						144	truck Load	300	\$43,200	
Sludge²	397.6	tons																						80		1200	\$96,000	
Loading Equipment Rental																								38	day	500	\$19,000	
Truck Washout																								224	Trucks	213	\$47,712	
Treatment and Disposal																												
Oil	629673	gal	105.4	117.2	117.2	105.4	105.4	105.4	105.4	267.2	267.2	267.2	267.2	267.2	267.2	267.2								2631.8	tons	12	\$31,582	
Oilywater	77081	gal															75.9	75.9	73.3	73.3	23.6			322	tons	107.9	\$34,744	
Glycol	9334	gal																					16	23.6	39.6	tons	83.92	\$3,323
Sludge	397.6	tons	14.2	15.2	15.2	14.2	14.2	14.2	14.2	35.4	35.4	35.4	35.4	35.4	35.4	35.4	10.1	10.1	10.1	10.1	3	2	3	397.6	tons	150	\$59,640	
Rinseate (Tanks)³	33372	ft²	5966	6326	6326	5966	5966	5966	5966	9846	9846	9846	9846	9846	9846	9846	4918	4718	4718	4718	2610	2158	2610	137854	gal	1.31	\$180,589	
Rinseate (2nd Containment)³	23501	ft²																						94000	gal	1.31	\$123,140	
Field Activities Subtotal																											\$855,266	
Sampling & Analysis⁴																												
Waste Characterization - Oil	14	Samples																						14	Samples	488	\$6,832	
Waste Characterization - Oilywater	5	Samples																						5	Samples	488	\$2,440	
Waste Characterization - Glycol	3	Samples																						3	Samples	410	\$1,230	
Waste Characterization - Sludge	22	Samples																						22	samples	270	\$5,940	
Waste Characterization Labor & Equ	11	hrs																						11	hrs	98.21	\$1,080	
Wipe Samples	118	Samples																										
Labor & Equipment			2.5	2.5	2.5	2.5	2.5	2.5	2.5	4	4	4	4	4	4	4	2	2	2	2	1.5	3	1.5	59.5	hrs	98.21	\$5,843	
Analysis			2040	2040	2040	2040	2040	2040	2040	3264	3264	3264	3264	3264	3264	3264	1632	1632	1632	1632	1224	2448	1224	48552	\$		\$48,552	
Rinseate	42	Samples																										
Labor & Equipment			1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	21	hrs	103.37	\$2,171	
Analysis			1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	1496	31416	\$		\$31,416	
Concrete Samples	38	Samples																										
Labor & Equipment	26.5	hrs																						26.5	hrs	54.3	\$1,439	
Analysis	25004	\$																						25004	\$		\$25,004	
Soil Matrix	122	Samples																										
Labor & Equipment	104.5	hrs																						104.5	hrs	76.5	\$7,994	
Analysis	80276	\$																						80276			\$80,276	
Soil Gas	59	Samples																										
Labor & Equipment	59	hrs																						59	hrs	87.29	\$5,150	
Analysis	24662	\$																						24662			\$24,662	
Sampling & Analysis Subtotal																											\$250,030	
Subtotal																											\$1,105,296	
Engineering (10%)																											\$110,530	
SUBTOTAL																											\$1,215,826	
Contingency (20%)																											\$243,165	
TOTAL																											\$1,458,991	

Notes:

- 1 - Tranportation costs for liquids include loading and unloading costs and transportation of Used Oil Oilywater and Used Glycol/Antifreeze to DeMenno/Kerdoon. It does not include equipment rental for loading and truck washout
- 2 - Tranportation costs for sludge include loading and unloading costs and transportation to Kettleman Facility. It does not include equipment rental for loading and truck washout
- 3 - Rinseate water cost includes tranportation and disposal costs
- 4 - All estimates of sampling costs include costs for collection and handling of samples, sampling equipment, shipment of samples, decontamination of the sampling crew, and rental of necessary vehicles

Assumptions

Transportation: It is assumed that it will take 1hr to load and 1 hr to unload liquid (oil, oily water, and used glycol/antifreeze) waste and 1 hr round trip to DeMenno/Kerdoon facility in Compton. Each truck trip is assumed to carry 5,000 gallons of liquid waste.

Transportation: It is assumed that it will take 2 hrs to load and 2 hrs to unload the sludge waste and 12 hrs round trip to Kettlelearn Hills facility. Each truck trip is assumed to be carrying 5 tons of sludge.

Transportation: It is assumed that in an eight hour work day the loading equipment for liquid waste will be able to load 8 trucks and for sludge waste 4 trucks.

atment & Disposal: It is assumed that 90% of the waste in the tanks will be liquid and 10% will be sludge

Sampling & Analysis: Sampling & Analysis included for waste characterization for each tank, decontamination confirmation rinseate water for each tank pipe line (two pipe lines per tank) and for tank decon water, concrete of secondary containment including loading and unloading areas, soil matrix, soil gas, and tank wipe samples